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INTRODUCING THE
Pharmacy Disaster Support Center

ENROLL TODAY!

Independent community pharmacy owners now have a new integrated resource for consolidating their disaster preparedness, response, and recovery procedures. This integration will result in a faster business recovery after calamity strikes.

The Pharmacy Disaster Support Center was created with the goal of helping pharmacy owners minimize business interruption from a natural disaster or other adverse event. The center is supported by the National Community Pharmacists Association Foundation and Pharmacists Mutual Insurance Company.

Why participate?
Enrollees of the Pharmacy Disaster Support Center will benefit from a streamlined communication process during the chaotic aftermath of a calamity and appreciate having a centralized hub for insurance and vendor contacts. What's more, the non-financial business data collected during the enrollment process will help in the coordination of assistance that's specific to your unique business operation needs.

Are you open for business?
Should we come to work today?
Can my business bounce back?

These are some of the questions your customers, employees, and you will ask if the unthinkable happens. We want you to plan ahead so you can respond: “Yes, Yes, Yes!”

Visit www.rxdisaster.com, email ncpaf@ncpanet.org, or call 844-811-2345 for more details about this exciting new program designed for owners aiming to strengthen their business-continuity procedures.
The National Community Pharmacists Association Foundation preserves the legacy of independent pharmacy through:

- Scholarships to high-achieving NCPA student members.
- Programs that support and improve the success of independent pharmacy.
- Research to enhance patient care.
- Community health-awareness programs.
- Disaster aid and resources to community pharmacy owners.

The NCPA Foundation is a non-profit 501(c)(3) organization established in 1953. Contributions are tax deductible as charitable donations to the extent permitted under federal tax law (tax ID#: 90-0633086).

Partners in Pharmacy: Partners in Pharmacy is the former WONARD or the Women’s Organization of the National Association of Retail Druggists, which was founded in 1905. NARD, the National Association of Retail Druggists, formed in 1898, was renamed NCPA, the National Association of Community Pharmacists in 1998.

PIP is an auxiliary organization that supports NCPA and the NCPA Foundation. It has awarded scholarships to pharmacy students based on scholastic achievement and an interest in independent pharmacy.

Thank you for generously providing a matching donation grant:

2015-16 Board of Trustees
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Staff and Consultants
Avon Pagon, operations/program manager
Vivian Byrley, special assistant
Bell and Company, accounting firm
Cohn Reznick LLP, audit firm
Community Connections

BONE MARROW DONOR DRIVE
Since 2009, more than 2,800 individuals have been added to the National Bone Marrow Registry from donor drives conducted at independent pharmacies across the country. This health initiative is coordinated by the NCPA Foundation and DKMS Americas, the largest and most experienced bone marrow donor drive center in the world. For more details visit www.ncpafoundation.org.

DISASTER AID AND RESOURCE CENTER
PREPAREDNESS . . . RESPONSE . . . RECOVERY
The Pharmacy Disaster Support Center at www.rxdisaster.com is an online resource that helps independent community pharmacy owners strengthen and streamline their business continuity procedures. The center is supported by the National Community Pharmacists Association Foundation and Pharmacists Mutual Insurance Company. The NCPA Foundation also provides disaster aid to help independent owners with their immediate needs after a calamity strikes.

DISPOSE MY MEDS
More than 1,600 pharmacies are participating in Dispose My Meds, a prescription drug disposal program that offers members of the National Community Pharmacists Association a low-cost, simple way to help consumers safely dispose of unused medications. Visit wwwdisposemymeds.org.
NCPA’s prescription disposal program Dispose My Meds™ offers you a low-cost, turn-key program to help consumers in their desire to safely dispose of unused medications while promoting your business. This program is managed by the NCPA Foundation.

As part of Dispose My Meds, NCPA members receive a nearly 20% discount on the Sharps TAKEAWAY™ Environmental Return System, a safe, easy method to dispose of unused patient medications. Along with the discount, NCPA members will receive free access to customizable flyers, counter cards, bag stuffers, and posters to promote their collection activities and a listing on the national website: www.disposeymeds.org

NCPA developed this program to encourage community pharmacists to consider voluntarily initiating medication disposal programs. More than 1,600 pharmacies are participating, and so far they have collected over 200,000 pounds of unused and expired medications.

Some restrictions may apply, including the acceptance of controlled substances.

To view FREE members-only marketing materials and sign up, visit www.ncpanet.org/disposeymeds
The NCPA Foundation and NCPA offer student members a chance to enrich their educational experience, gain real-world acumen related to community pharmacy ownership, earn scholarships, and network with industry leaders at professional development events.

There are more than 100 NCPA Student Chapters at pharmacy schools nationwide! Through chapter outreach, the NCPA Foundation and NCPA are able to foster an interest in pharmacy entrepreneurism and to encourage community volunteerism. Please email studentaffairs@ncpanet.org or visit www.ncpanet.org for more information about the student programs of the National Community Pharmacists Association.

**Student Scholarships**

The NCPA Foundation continues to support pharmacist education and kindle student awareness about the many entrepreneurial opportunities that await them in independent pharmacy. NCPA student members are eligible to apply for foundation scholarships. The **McKesson Foundation** is a major supporter of the NCPA Foundation’s scholarship program. Over $95,000 in scholarship aid was recently awarded to NCPA student members. Visit the student page of www.ncpanet.org to join the National Community Pharmacists Association.
“Having used student loans for the past seven years for my undergraduate studies and pharmacy school, I wanted to reduce the amount of loans taken out for my final year of school. Rising tuition costs were not making that easy for me. Receiving a scholarship from the NCPA Foundation greatly helped to alleviate the financial stress and allowed me to focus more on my rotations. I am grateful to the NCPA Foundation for supporting me while I pursue my degree in pharmacy. It is very fulfilling to have my hard work as a NCPA student member be recognized.”

_Briana P. Murray_  
_PharmD Candidate 2016_  
_South Carolina College of Pharmacy—USC_  

*The National Community Pharmacists Association Foundation preserves the legacy of independent pharmacy through scholarships to NCPA student members, programs that encourage independent pharmacy ownership, research that enhances patient care, community health awareness programs, and disaster aid to community pharmacy owners. The Foundation was established in 1953 and is a non-profit 501(c)(3) organization. The McKesson Foundation supports the NCPA Foundation’s scholarship program.*
CONGRATULATIONS SCHOLARSHIP RECIPIENTS

2015 J.C. & Rheba Cobb Memorial Scholarship in Government Affairs
Derrick Waller, Regis University

2015 Neil Pruitt Sr. Memorial Scholarship for Entrepreneurism
Megan Kathleen Willis, Regis University

2015 William B. Simmons Memorial Scholarship in Pharmacy Management
Jarrett Edison, University of Oklahoma

2015 Partners in Pharmacy Scholarship
Selma Alami, Oklahoma University
Chad Batay, University of the Incarnate Word
Alexander Brewer, University of Kentucky
Sarah Cooper, University of Kansas
Danielle E. Corbett, University of Kentucky
William Cortes, Fairleigh Dickinson University
Sydney Nicole Kutter, Texas Tech University HSC
Katie Diane Mispagel, University of Kansas
Hollie Marie Resseguie, University of Kansas
Elizabeth Woody, University of Mississippi

2015 Presidential Scholarship
Jay Andrew Barcelon, University of California-San Francisco
Brian Bowman, University at Buffalo
Megan Corsi, Roseman University of Health Sciences
Tyler Christian Dalton, Auburn University
Devin Eddings, University of the Incarnate Word
Ellen B. Eiler, University of Kentucky
Katherine G. Fuller, Auburn University
Aaron Robert Garst, East Tennessee State University
Brandon Gerleman, University of Iowa
Cody Gummelt, University of Texas-Austin
Elizabeth Haake, University of the Incarnate Word
Rebecca Mann, Auburn University
Ryan May, University of Houston
Briana P. Murray, South Carolina COP, USC
Hannah Naquin, Xavier University of Louisiana
Sarah Adams Neill, Samford University
Rachel Lynn Nida, University of Kansas
Eleni Peterson, MCPHS University
Lynh Pham, University of Texas-Austin
Timothy Phan, University of Texas-Austin
Anna Shields, Drake University
Lauren N. Sokol, University of the Incarnate Word
Chau Tran, Ohio Northern University
Torey Watson, Southern Illinois University-Edwardsville
Matthew Wright, Ohio State University

Dennis L. Ludwig Memorial Scholarship in Government Affairs
During the 2015 NCPA Legislative Conference, the NCPA Foundation presented the Ludwig scholarships. Ohio Northern University received the Ludwig scholarship for the NCPA student chapter with the highest attendance at the conference. In addition, based on a random drawing, the following students received Ludwig scholarships to help offset expenses related to attending the conference: Ryan Frazier of Howard University, Isaac Garza of the University of the Incarnate Word, Aakash Patel of Ohio State University, and Derrick Waller of Regis University. Dennis L. Ludwig was president of NCPA in 1996-1997 and a long-time NCPA Foundation Advisory Committee member. He was also a keen grassroots activist in Denver and in Washington, D.C.

STUDENT CHAPTER AWARDS

Dargavel Award for NCPCA Student Chapters
The NCPCA Foundation was established in 1953 in honor of John W. Dargavel. This award recognizes the top NCPCA Student Chapters that promote independent pharmacy through their chapter activities and that provide the greatest level of service to the public.

2015 Chapter Awards
• Student Chapter of the Year: University of Texas-Austin
• First Runner up: East Tennessee State University
• Second Runner up: Auburn University
• Most Improved: Washington State University
“Growing up in a small town that had an independent pharmacy, I was inspired by the impact our pharmacist made on her patients and the community. I am so grateful to the NCPA Foundation for helping me with my education; I know its continuous support of students like me will keep independent pharmacy alive and thriving so that we can continue to make an impact.”

The National Community Pharmacists Association Foundation preserves the legacy of independent pharmacy through scholarships to NCPA student members, programs that encourage independent pharmacy ownership, research that enhances patient care, community health awareness programs, and disaster aid to community pharmacy owners. The Foundation was established in 1953 and is a non-profit 501(c)(3) organization. The McKesson Foundation supports the NCPA Foundation’s scholarship program.
In 2015, an impressive 151 students representing 43 teams submitted business plans for the Good Neighbor Pharmacy NCPA Pruitt-Schutte Student Business Plan Competition. Pharmacists, business coaches, and industry leaders were recruited by NCPA to grade the written portion of the competition.

Since its inception in 2004, over 1,100 students have participated in this popular event. Competitors present their business plans during the NCPA Annual Convention in front of a live audience. Teams are judged for both their written and live presentations. Several former participants are pharmacy owners today!

**2015 BUSINESS PLAN COMPETITION WINNER**

University of Arkansas for Medical Sciences  
Brooklyn Pruett  
Christina Watkins  
Kristen Belew  
Luke Morrison  
Team advisor: Dr. Schwanda Flowers and Dr. Seth Heldenbrand  
Dean: Stephanie Gardner, PharmD, EdD

NCPA Student Chapters interested in entering the Business Plan Competition can email studentaffairs@ncpanet.org. Or visit the student page at www.ncpanet.org for more details.

Luke Morrison, Christina Watkins, Kristen Belew, and Brooklyn Pruett (pictured from left to right)
Research
CATALYST GRANT AWARD PROGRAM
The NCPA Foundation encourages new patient care services by offering the Catalyst Grant Award for Innovative Practice.

2015 CATALYST GRANT RECIPIENT
Robert L. Maher, Jr., Duquesne University and Klingensmith’s Drugstore, for the research project titled “Development of a Telemedicine Pharmacist Pain Management Consulting and Education Program for Patients and Physicians.”

For companies wishing to sponsor a research grant, please email ncpaf@ncpanet.org.

Outstanding Leadership
JOHN W. DARGAVEL MEDAL
Sponsored by McKesson
The John W. Dargavel Medal acknowledges an individual whose contributions on behalf of independent pharmacy embody the spirit of leadership and accomplishment personified by John W. Dargavel, for whom the NCPA Foundation was created to honor. Dargavel was the executive secretary of the National Association of Retail Druggists (NARD), now NCPA, from 1933 to 1961. 2015 medal recipients: John Carson of San Antonio, Texas and the late James H. Vincent of Yuma, Colorado.

OUTSTANDING FACULTY LIAISON OF THE YEAR AWARD
The NCPA Outstanding Faculty Liaison of the Year Award recognizes a faculty liaison who demonstrates exceptional leadership and commitment to independent pharmacy, his or her NCPA Student Chapter, and the community. 2015 faculty award recipient: Peter Tyczkowski, University of Connecticut.

NATIONAL PRECEPTOR OF THE YEAR AWARD
The National Preceptor of the Year Award honors a pharmacist who has made significant contributions to the education of pharmacy students by devoting time, talent and effort as a preceptor. 2015 preceptor award recipient: Laura Schwartzwald of GuidePoint Pharmacies in Minnesota.
**Donors**

**THANK YOU FOR YOUR PHILANTHROPIC SUPPORT**

Donor generosity ensures that the NCPA Foundation can continue to preserve the legacy of independent pharmacy through programs, education initiatives, research, disaster aid, community involvement and student outreach. To join our efforts, please visit the donation page of www.ncpafoundation.org.

A special appreciation to NCPA Student Chapters, chapter faculty liaisons, auction donors, and foundation volunteers for their support throughout the year.

**LEGACY SOCIETY**

The Legacy Society honors individuals who remember the NCPA Foundation through a major gift of $10,000 or more, or in their estate planning.

---

**IS YOUR NAME MISSING?**

If your name is not included and you think it should be, or is not at the gift level you believe appropriate, please contact the foundation. The period for gifts is from January 1, 2015 – December 31, 2015.

*Thank you to the following individuals and organizations for making cash and/or auction donations.*

---

**VISIONARY (INDIVIDUALS $5,000 & ABOVE/CORPORATIONS $50,000 & ABOVE)**
- AmerisourceBergen/
- Good Neighbor Pharmacy
- McKesson Corporation/
- McKesson Foundation
- National Community Pharmacists Association
- Pharmacists Mutual/
- Pharmacists Mutual Foundation

**FUTURIST (INDIVIDUALS $2,500–$4,999/CORPORATIONS $25,000–49,999)**
- Cardinal Health
- PCCA
- Betty Schutte
- Charles M. West

**CATALYST (INDIVIDUALS $1,000–$2,499/CORPORATIONS $10,000–$24,999)**
- Anthony T. Budde Sr.
- Community Pharmacy Foundation
- David Elm
- Brian Douglas Hoey
- Eric T. Juergens
- Brian Komoto
- J. Bruce Laughrey
- Sharlea Leatherwood
- Dorinda/Jim Martin
- Shana Melamed
- Robert T. Roslow
- Kelly Selby
- Gerald Shapiro
- David M. Smith
- A. Kumar Suraneni
- Robert Taylor
- Doug Wittenauer

**STRATEGIST (INDIVIDUALS $500–$999/CORPORATIONS $5,000–$9,999)**
- Stephen Anderson
- Charlie Barnes
- C. Robert Blake
- Larry L. Braden
- Kevin DeMass
- Clive Fuller
- Beau Haden
- Rebecca H. Jones
- Joan Kim
- Mark Lapouraille
- Parag Maniar
- Marty Michel
- Bill E. Osborn
- Barry Shapiro
- John T. Sherrer
- Christopher Shine
- Khanh Thai
- Dirk White
- Edward J. Zatta

**FELLOW (INDIVIDUALS $250–$499/CORPORATIONS $2,500–$4,999)**
- Antoniette Alfonsina Barbuto
- Charles Brumer
- Sandi Bryant
- James Bussis
- Bret Calder
- Donnie R. Calhoun
- Ellen M. Church
- Lonnie Craft
- Karl Foreman
- Robert J. Greenwood
- Edmund R. Horton
- J. Jeffrey Howard
- Independent Pharmacy Cooperative
- Vincent Ky
- Jo Elaine Mako
- Randy McDonough
- Deirdre L. Myers
- Gary Newberry
- William H. Pfeiffer

**LEGACY SOCIETY MEMBERS:**
- Ed Berg
- C. Robert Blake
- Donnie Calhoun
- David Elm
- Holly W. and Mike Henry
- Sharlea Leatherwood
- Forrest “Woody” Pack
- Nancy Pruitt
- James Rankin
- Betty Schutte
- John Schutte
- Andrew Stout
- Tony Welder
- Charles West
**PATRON (INDIVIDUALS: $100–$249/CORPORATIONS: $1,000–$2,499)**

- Robert Addison
- Bolaji Adisa
- American Pharmacy Services Corporation
- Bradley J. Arthur
- Ahmed S. Atallah
- Labinot Avdiu
- Sam Bakar
- Sandra Bates
- Bill Bloodworth
- Dana Brock
- John R. Busbee
- Vivian Byrley
- Ervin M. Carroll
- John R. Carson
- Sandy Cassio
- Jeff Cockerell
- Gerry Colby
- Charles D. Cottrell
- LuAnn Cowan Robertson
- Erich J. Cushey
- Robert Doganiero
- Arthur Boyd Ennis Jr.
- Carlos Rodriguez Feo
- Carmen P. Figueroa
- Kenneth J. Fitzgerald
- Tsabikos Foutoulis
- Albert J. Giarretta
- Herman Greenfield
- Kimberly A. Griffith
- Suzanne Hussar
- inPharmacyJobs
- Shane Jensen
- Jesse Kleinheesselink
- Larry McIntosh
- Thomas L. Miller
- Allan I. Morris
- Michael Nastro
- Dean Ng
- Julia Nguyen
- Steven A. Nilson
- John G. Olmstead
- Earl Wayne Padgett
- Roger Paganelli
- Partners in Pharmacy
- Donna Mae Pate
- PBA Health/TrueCare Pharmacies
- Chau Phan
- Thomas B. Rankin Jr.
- Dal Richardson
- Terry A. Richardson
- Brenda Riley
- Ernest Roales
- LuAnn Cowan Robertson
- Carlos Rodriguez Feo
- Masaru K. Saito
- Michael J. Sanborn
- Beverly J. Schaefer
- Tricia Jean Schneider
- Chandra A. Shekar
- Fran Sherill
- David Smith
- Donald Smith
- Heidi Snyder
- Michael Somma
- Mike Stuart
- Ernie Leon Sykora
- Christian Tadrus
- Griffith L. Vincent
- Tony P. Welder
- Leslie Wells
- Brigid Wendle
- Thomas H. Whitworth
- Lonny D. Wilson
- Gordon Wong
- Woodworth Wholesale
- Lloyd Wynn
- Dan Yocum
- Richard Yost
- Joanne Zilner
- Jarrett L. Bauder
- Bruce Biundo
- Scott Borntrager
- Jeffery Rex Bray
- Dale Coker
- Frank Conwell
- Brenda Courtney
- Diana S. Courtney
- David R. Creecy
- Pete Crouch
- Veronica O. Dada
- Heather DeMarco
- Nelson Der
- Yvonne M. Dietrich
- Charles A. Doehring
- Donald J. Doubek
- DryCorp/DryCase
- Steve Dryden
- Sumanth K. Edara
- Kenneth B. Epley
- Amanda Gohlke Fields
- Ben B. Finch
- Aleksey Garmaza
- Alphonse A. Gentile Jr.
- Pam Gumbs
- Ryan Haggard
- William R. Hanry
- Kimberly Renee Hardeman
- Justin L. Herbert
- Ramona Hinck
- Lonnie F. Hollingsworth
- Aliyah N. Horton
- Brian M. Hose
- Cathy Huffman Huie
- Brock Elliot Jackson
- Jean K. Jacob
- Forrest M. James
- Edward Lukianos Knapp
- Robbie Leark
- Florence Levine
- Loop Pharmacy
- Sabrina Lowrey
- Arumugam Manoharan
- Kyle McCormick
- Marsha A. McDonald
- Metagenics
- W. Whitaker Moore
- Cortney Marie Mospan
- Kirby Nelson
- Ifeanyi Vincent Ntukogu
- Felix Obasuyi
- M. Clare Oestreicher
- Jacob J. Olson
- Hazel M. Pipkin
- Jeremy Popek
- Steve Pryor
- Eric M. Pusey
- John Rector
- Hugh Rogers
- Richard S. Sabatelli
- William L. Scharringhausen
- James R. Schiffer
- Parthiv Shah
- Edelmiro Tellez Jr.
- Darryl Tjaden
- Scott Tomerlin
- Herbert M. Tsuchiya
- U.S. Compounding
- Myra Willingham

---

**ASSOCIATE (INDIVIDUALS: UP TO $99/CORPORATIONS: UP TO $999)**

- Lucy J. Adkins
- Esther Alabi
- Frederick Nnaemeka Alamba
- Allison Logan Bailey
- Jarrett L. Bauder
- Bruce Biundo
- Scott Borntrager
- Jeffery Rex Bray
- Dale Coker
- Frank Conwell
- Brenda Courtney
- Diana S. Courtney
- David R. Creecy
- Pete Crouch
- Veronica O. Dada
- Heather DeMarco
- Nelson Der
- Yvonne M. Dietrich
- Charles A. Doehring
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- Edward Lukianos Knapp
- Robbie Leark
- Florence Levine
- Loop Pharmacy
- Sabrina Lowrey
- Arumugam Manoharan
- Kyle McCormick
- Marsha A. McDonald
- Metagenics
- W. Whitaker Moore
- Cortney Marie Mospan
- Kirby Nelson
- Ifeanyi Vincent Ntukogu
- Felix Obasuyi
- M. Clare Oestreicher
- Jacob J. Olson
- Hazel M. Pipkin
- Jeremy Popek
- Steve Pryor
- Eric M. Pusey
- John Rector
- Hugh Rogers
- Richard S. Sabatelli
- William L. Scharringhausen
- James R. Schiffer
- Parthiv Shah
- Edelmiro Tellez Jr.
- Darryl Tjaden
- Scott Tomerlin
- Herbert M. Tsuchiya
- U.S. Compounding
- Myra Willingham
## Financial Position

### ASSETS

<table>
<thead>
<tr>
<th></th>
<th>June 30, 2015</th>
<th>June 30, 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$225,566</td>
<td>$170,781</td>
</tr>
<tr>
<td>Pledges Receivable</td>
<td>$0</td>
<td>$20,000</td>
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<tr>
<td>Accounts Receivable</td>
<td>$1,024</td>
<td>$2,718</td>
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<tr>
<td><strong>Student Loans Receivable:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student Loans Receivable</td>
<td>$11,492</td>
<td>$16,661</td>
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<tr>
<td>Accrued Interest</td>
<td>$376</td>
<td>$57</td>
</tr>
<tr>
<td>Less: Allowance for Doubtful Accounts</td>
<td>$(5,500)</td>
<td>$(5,500)</td>
</tr>
<tr>
<td><strong>Net Student Loans Receivable</strong></td>
<td>$6,368</td>
<td>$11,218</td>
</tr>
<tr>
<td>Foundation Medals</td>
<td>$278</td>
<td>$278</td>
</tr>
<tr>
<td>Cash Surrender Value of Insurance Policies</td>
<td>$2,931</td>
<td>$2,217</td>
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<tr>
<td>Investments</td>
<td>$3,979,800</td>
<td>$4,165,370</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$4,215,967</td>
<td>$4,372,582</td>
</tr>
</tbody>
</table>

### LIABILITIES AND NET ASSETS

#### Liabilities

<table>
<thead>
<tr>
<th></th>
<th>June 30, 2015</th>
<th>June 30, 2014</th>
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<tbody>
<tr>
<td>Due to NCPA</td>
<td>$7,005</td>
<td>$6,928</td>
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<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>$3,276</td>
<td>$2,000</td>
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<td><strong>Total Liabilities</strong></td>
<td>$10,281</td>
<td>$8,928</td>
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</tbody>
</table>

#### Net Assets

<table>
<thead>
<tr>
<th></th>
<th>June 30, 2015</th>
<th>June 30, 2014</th>
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</thead>
<tbody>
<tr>
<td><strong>Unrestricted</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>$1,741,886</td>
<td>$1,816,893</td>
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<tr>
<td>Board Designated</td>
<td>$53,299</td>
<td>$56,406</td>
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<tr>
<td><strong>Total Unrestricted Net Assets</strong></td>
<td>$1,795,185</td>
<td>$1,873,299</td>
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<tr>
<td>Temporarily Restricted</td>
<td>$677,041</td>
<td>$756,895</td>
</tr>
<tr>
<td>Permanently Restricted</td>
<td>$1,733,460</td>
<td>$1,733,460</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>$4,205,686</td>
<td>$4,363,654</td>
</tr>
<tr>
<td><strong>Net Position</strong></td>
<td>$4,215,967</td>
<td>$4,372,582</td>
</tr>
</tbody>
</table>

*Preserving the Legacy of Independent Pharmacy*

VISIT WWW.NCPAFoundation.ORG TO DONATE.